

## WEST DEVON BOROUGH COUNCIL

	BASE 2016/17 £	Yr1 2017/18 £	Yr2 2018/19 £	Yr3 2019/20 £	Yr4 2020/21 £
<b>BUDGET PRESSURES</b>					
Inflation on the waste collection, recycling and cleansing contract (estimate) - see 6.3	80,000	400,000	70,000	70,000	70,000
Inflation on the street cleaning and public conveniences	10,000	30,000	10,000	10,000	10,000
Reduction in planning income - see 6.4	0	125,000	0	0	0
Triennial Pension revaluation - see 6.5	60,000	80,000	25,000	0	75,000
Recycling of garden and leaf collections	90,000	0	0	0	0
New glass recycling banks x 3	(8,000)	0	0	0	0
Inflation on goods and services - see 6.6	70,000	70,000	70,000	70,000	70,000
Increase in salaries - increments and pay and grading - see 6.7	40,000	40,000	40,000	40,000	40,000
Increase in salaries - pay increase at 1%	40,000	40,000	40,000	40,000	40,000
Reduction in Recycling credits - see 6.10	0	40,000	0	0	0
Reduction in Housing Benefit administration subsidy - see 6.8	40,000	30,000	20,000	20,000	0
National Insurance and National Living Wage - see 6.9	60,000	20,000	20,000	20,000	20,000
Revenue implication of the waste capital bid in 2017/18 capital programme - Exempt App F	0	0	13,000	0	0
Finance Community of Practice - staffing resource - see 6.11	0	15,000	0	0	0
Business Information Point (increase from £8,340 to £15,100) - Economy Working Group recommendations - see 6.12	0	6,760	0	0	0
Reinvest saving of £2,811 in Town Benchmarking reports and £1,000 to Youth Markets (Economy WG recommendations) - see 6.12	0	3,811	0	0	0
Reduction in the Homelessness Grant	50,000	0	0	0	0
Kilworthy Park - running costs	45,000	0	0	0	0
Tamar Valley Legacy Plan	3,000	0	0	0	0
Tamar Estuaries Consultative Forum	1,000	0	0	0	0
<i>The following are all one-off cost pressures in 2016/17 and are not required in 2017/18 and are therefore reversed out in 2017/18</i>					
Trading company - specialist advice - One off	150,000	(150,000)	0	0	0
Specialist resource - Waste and Cleansing options review and delivery -one off	80,000	(80,000)	0	0	0
Our Plan	75,000	(75,000)	0	0	0
Elections - reversal of 15/16 one off cost pressure	(50,000)	0	0	0	0
<b>TOTAL IDENTIFIED BUDGET PRESSURES</b>	<b>836,000</b>	<b>595,571</b>	<b>308,000</b>	<b>270,000</b>	<b>325,000</b>

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	BASE 2016/17 £	Yr1 2017/18 £	Yr2 2018/19 £	Yr3 2019/20 £	Yr4 2020/21 £
<b>Contribution to Earmarked Reserves</b> <b>(This line shows the annual contributions into the Reserve)</b>					
Contribution to IT Development Reserve (£25K per annum) - see 6.15		25,000	25,000	25,000	25,000
Contribution to Planning Reserve (£25K per annum) - see 6.16		25,000	25,000	25,000	25,000
Transformation Project (T18) - Approved at 9th December 2014 Council (One-off investment costs) Contribution to Strategic Change Reserve to meet redundancy and pension costs - Contributions reduce to zero in 2020/21 - see 6.17	125,000	160,000	120,000	35,000	0
Net contribution to T18 Reserve to meet other non-recurring costs (Contributions are offset by savings as per the Business Case)	67,000	67,000	67,000	67,000	0

<b>Total Contribution to Earmarked Reserves</b>	<b>192,000</b>	<b>277,000</b>	<b>237,000</b>	<b>152,000</b>	<b>50,000</b>
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**SAVINGS AND INCOME GENERATION IDENTIFIED**

	<b>BASE 2016/17 £</b>	<b>Yr1 2017/18 £</b>	<b>Yr2 2018/19 £</b>	<b>Yr3 2019/20 £</b>	<b>Yr4 2020/21 £</b>
Re-procurement of contracts - see 6.18	0	346,000	0	93,000	187,000
Budget Scouring exercise (£45,000 reduction in the contribution to the repairs and maintenance earmarked reserve for car parking maintenance, £25,000 saving on purchase of equipment and £5,000 on staff travel) - see 6.20	0	75,000	0	0	0
Housing Benefit recoveries	30,000	0	0	0	0
Other staffing expenses	60,000	0	0	0	0
Additional investment income	5,000	0	0	0	0
Business Rates pooling gain - see 6.21	10,000	30,000	0	0	0
Villages in Action (£8,000 to £4,000), SW Museum (£2,000 to £1,000) and cease Economy Grants (£5,571) - Economy Working Group recommendations - see 6.12	0	10,571	0	0	0
Council Tax Reduction Scheme - 8.6% reduction in Town and Parish Grant - see 11.4	0	6,600	0	0	0
Reduced running costs at Kilworthy Park and additional leasing income - see 6.22	15,000	5,000	10,000	15,000	0
Transformation Project (T18) savings - Approved at 9th December 2014 Council report £700,000 staff savings (30% of current staffing levels) and £25,000 other staff saving costs (ancillary costs) - Note the £725,000 savings in 2016/17 are in addition to £962,000 of savings already built into the 2015/16 Base Budget.	725,000	0	0	0	0
<b>TOTAL SAVINGS AND INCOME GENERATION</b>	<b>845,000</b>	<b>473,171</b>	<b>10,000</b>	<b>108,000</b>	<b>187,000</b>

**MEMORANDUM****POSSIBLE FUTURE SAVINGS( see 7.6)**

	<b>BASE 2016/17 £</b>	<b>Yr1 2017/18 £</b>	<b>Yr2 2018/19 £</b>	<b>Yr3 2019/20 £</b>	<b>Yr4 2020/21 £</b>
Income generation from alternative investment vehicles (e.g. property investment fund)		15,000			
LACC Waste savings (as per Special Council report 26 July 2016)				293,000	14,000
<b>TOTAL SAVINGS AND INCOME GENERATION</b>		<b>15,000</b>		<b>293,000</b>	<b>14,000</b>

*Note: These savings have not yet been built into the Budget for 2017/18 onwards but are shown for illustration purposes only, as to possible future savings. These areas are currently being worked upon by officers but are not yet confirmed or approved.*